

# Introduction to Watershed Planning

The Safe, Clean Water Program (SCW Program) was established to improve water quality, enhance local water supply, and deliver community investments that advance sustainability, equity, and climate resilience. As the nation's largest stormwater-focused program, the SCW Program supports multi-benefit Projects and Programs that improve water quality while delivering meaningful outcomes for communities across the Los Angeles region.

In July 2023, the Los Angeles County Board of Supervisors adopted a motion 1 to accelerate implementation of the SCW Program through a comprehensive Watershed Planning effort to identify areas in the region that provide opportunities for developing impactful water quality, water supply, and community enhancing multi-benefit Projects. This motion also established a new, dedicated team within Los Angeles County Public Works (Public Works), known as the SCW Program Watershed Planning Section, to lead Watershed Planning efforts and facilitate regional and watershed-based planning. Watershed Planning efforts identify opportunities and refine metrics, called Indicators and targets to support a range of interested parties—Public Works, the Regional Oversight Committee (ROC), the Watershed Area Steering Committees (WASCs), Scoring Committee (SC), Municipalities, Project and Program proponents, advocacy groups, schools and school districts, and others—in tracking SCW Program progress and making strategic investments in the most impactful multi-benefit Projects and Programs. A major milestone of Watershed Planning includes the delivery of nine Initial Watershed Plans, one for each SCW Program Watershed Area (WA), and a companion online Watershed Planning Tool (Planning Tool).

This SCW Program Initial Watershed Plan for the Lower Los Angeles River (LLAR) WA, and the <u>Planning Tool</u>, offer guidance to Public Works, the LLAR WASC, Municipalities, and Project and Program proponents for the advancement of Projects and Programs that deliver multiple benefits to support progress toward achieving the 14 SCW Program Goals (Goals).

Developed through a collaborative and responsive phased engagement approach<sup>2</sup>, the Initial Watershed Plans incorporate engagement input from the SCW Program governance committees (i.e., the WASCs, ROC, and SC) and other interested parties (i.e., OurWaterLA, schools). The Initial Watershed Plans reflect governance committee

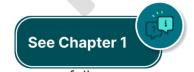
<sup>&</sup>lt;sup>1</sup>Board of Supervisors Motion of Jul 25, 2023, Item 23 Accelerating Implementation of the SCW Program.

<sup>&</sup>lt;sup>2</sup> The Initial Watershed Plan engagement process followed a "listen–confirm–advance" approach—listening to input from the WASC and ROC, confirming a shared understanding to ensure alignment, and using validated input to guide analyses and set priorities. See Chapter 1 and Appendix C for more information on engagement.

priorities and draw on their regional expertise. Initial Watershed Plans are not allpurpose watershed management plans; rather, they define what can be achieved within the scope and financial framework of the SCW Program. Key takeaways from this Initial Watershed Plan are listed below with supporting infographics to follow:

- Key WA characteristics, including challenges and potential to advance the 14 Goals,
- Summary of benefits by SCW Program Projects funded to date (baselines),
- Aspirational and quantitative SCW Program- and WA-wide targets for future outcomes that are rooted in the Goals,
- Strategies, actions, and opportunities to address WA Needs and local priorities to enhance the delivery of benefits provided by SCW Program Projects and Programs, and
- Next steps and recommendations for Adaptive Management for the continued advancement and improvement of the SCW Program.

The Initial Watershed Plans and Planning Tool support the acceleration of progress toward and tracking of Goals and clearly communicate governance committee direction and priorities. The following interested parties can use these resources as follows:



- Public Works, the ROC, the SC, and WASCs can use these resources to communicate priorities, assess Project benefits, and guide future Stormwater Investment Plans and funding decisions.
- Municipalities and Project, Program, Project Concept, and Scientific Study proponents can align Projects and Programs with strategies and WA and community priorities, identify opportunities, and select design features that address WA Needs. For Municipalities, these resources may support Municipal Annual Plans. Alignment with the Initial Watershed Plans is required when planning and applying for SCW Program funding.
- Community members, the regulatory community, and other interested parties can learn about Initial Watershed Plan outputs, explore local Project benefits, and advocate for priorities through the Community Strengths and Needs Assessment (CSNA) Survey.

Together, the Initial Watershed Plans and Planning Tool launch an Adaptive Watershed Planning cycle that assesses progress and prompts adjustments to targets and strategies to address future priorities, as needed.

This figure is a visual table of contents which outlines the chapters of the LLAR WA Initial Watershed Plan.

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#### Introduction

Provides SCW Program background, introduces Watershed Planning and its process, details Watershed Planning engagement, and highlights key supporting efforts, including SCW Program Scientific Studies and the Metrics and Monitoring Study.



(2)

#### **Watershed Area Characteristics**

Summarizes Watershed Area characteristics to provide an overview of its potential and challenges in achieving SCW Program Goals. These characteristics inform tailored targets and strategies for the Watershed Area.

(3)

#### Baselines of Benefits Provided by Funded Projects (FY20-21 to FY 24-25)

Summarizes funded SCW Program Projects and estimates baselines and forecasts, providing a foundation for adaptive Watershed Planning.

Initial Watershed

# Quantifying Progress Toward SCW Program Goals

Introduces metrics for quantifying SCW Program Project benefits and sets initial targets for tracking progress toward SCW Program Goals.

# Plan Table of Contents

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#### **Strategies for Addressing Needs and Achieving Goals**

Identifies Watershed Area Needs and outlines strategies, actions, and opportunities to address Watershed Area Needs and support achievement of SCW Program Goals. Composite opportunities—those that integrate strategies which support multiple SCW Program Goals—are also outlined to support streamlined, multi-benefit Project implementation.



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#### **Watershed Planning Tool**

Introduces the online Watershed Planning Tool that supports strategic decision-making and communicates SCW Program progress through an interactive map and dashboard.

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#### **Next Steps and Recommendations**

Outlines key Initial Watershed Plan limitations and data gaps and provides recommendations to advance Watershed Planning through Watershed Planning Tool updates and future Adaptive Watershed Plans.



#### **Appendices**

Provides definitions for key Watershed Planning terms, Indicators, and Performance Measures. Summarizes Watershed Planning engagement and the Community Strengths and Needs Assessment (CSNA). Summarizes analyses and data sources used to establish baselines, set targets, and identify opportunities. Features full-page opportunity maps for the Watershed Area, individual Municipalities, and Supervisorial Districts.

# Watershed Area Characteristics

The following WA characteristics offer insight into where there is potential to achieve Goals and where challenges persist. Understanding these WA-specific factors helps establish SCW Program targets and identification of meaningful strategies to support the long-term achievement of Goals.

See Chapter 2

The LLAR WA includes 17 Municipalities and parts of Unincorporated Los Angeles County, with the majority of area falling within Long Beach (30%) and Compton (11%). The WA covers approximately 54,500 acres in southern Los Angeles County, stretching from near downtown Los Angeles to the river's outlet at the Pacific Ocean in Long Beach. While moderate in size compared to the other eight SCW Program WAs, the LLAR WA is one of the most densely urbanized. As a result, a relatively high volume of stormwater runoff is generated—about 37,300 acre-feet per year on average—that carries high pollutant loads. The LLAR WA is also characterized by a high proportion of low-income and historically underserved neighborhoods, setting it apart as an area with high environmental justice needs.



The following Municipalities are located within the LLAR WA, with the Municipality covering the largest portion of the WA listed first.

Long Beach, Compton, South Gate, Commerce, Downey, Vernon, Lynwood, Paramount, Huntington Park, Unincorporated County, Pico Rivera, Bell, Bell Gardens, Cudahy, Maywood, Signal Hill, Carson, Lakewood

#### Other key LLAR WA characteristics include:

- Zinc and bacteria are priority pollutants
- 66% of land cover consists of impervious surfaces
- 13% of the urban area is covered by tree canopy
- 3% is parks and open space
- 61% of the total population resides in a disadvantaged community (DAC)
- Spans two managed groundwater basins: Central Basin and West Coast Basin

This panel details key potential opportunities and challenges for delivering water quality (top). water supply (middle) and community (bottom) benefits.

### Potential & Challenges for Delivering Water Quality Benefits 🔊



Channelized waterways and high pollutant loads from dense urban runoff contribute to widespread waterbody impairments, but opportunities remain for multi-benefit solutions.

#### **Potential**

- There is potential to implement both high-impact regional Projects in areas with elevated pollutant loads and smaller, distributed efforts throughout the watershed to support ongoing water quality improvements.
- Existing plans and efforts have identified many additional Project opportunities, both regional and small-scale distributed.

#### Challenges

- Extensive concrete-lined channels, limited open space, and flood control infrastructure pose challenges for implementing large-scale or inchannel treatment solutions.
- Retrofitting the highly urbanized area involves complex infrastructure conflicts and high costs, favoring smaller-scale distributed approaches.



## **Potential & Challenges for Delivering Water Supply Benefits**



Impervious surfaces and engineered systems limit natural infiltration, but infiltration to groundwater offers potential to boost local water supply through stormwater capture and reuse.

- High imperviousness generates substantial runoff, with 98% of local flows uncaptured by existing
- Untreated areas across the watershed present significant opportunities for additional capture and reuse Projects.

#### Challenges

- Urban soil conditions and high pollutant loads may limit natural infiltration and require pre-treatment before water can be reused.
- Engineering and implementation challenges can constrain large-scale regional capture, reducing the cost-effectiveness of reuse Projects.



# **Potential & Challenges for Delivering Community Investment Benefits**



Historically underserved neighborhoods with limited green space and high environmental burdens present a strong need and opportunity for equitable, multi-benefit community investments.

- High park need and untreated areas present potential to deliver Projects that provide public health and Water Quality Benefits.
- Targeted investments can enhance vegetation, tree canopy, and environmental restoration—especially in Disadvantaged Communities, schools, and densely developed areas—advancing multi-benefit outcomes.

#### **Challenges**

- Limited green space, intensive land use, and historical underinvestment in local communities pose challenges for developing new recreational areas and foundational infrastructure.
- Addressing these needs equitably requires creative, data-driven planning and robust community engagement to ensure meaningful. multi-benefit outcomes.

# Baselines, Targets, and Watershed Area Needs

In the first five years of the SCW Program (FY20-21 to FY24-25), \$62 million in SCW Program funds have been invested in 20 Regional and Municipal Program Projects in the LLAR WA. These Projects deliver multiple benefits

See Chapters 3, 4, and 5

to communities including improved water quality, increased drought resiliency, and improved public health. Together, these Projects and their benefits form the current benefit baselines and set a foundation for adaptive, long-term Watershed Planning.

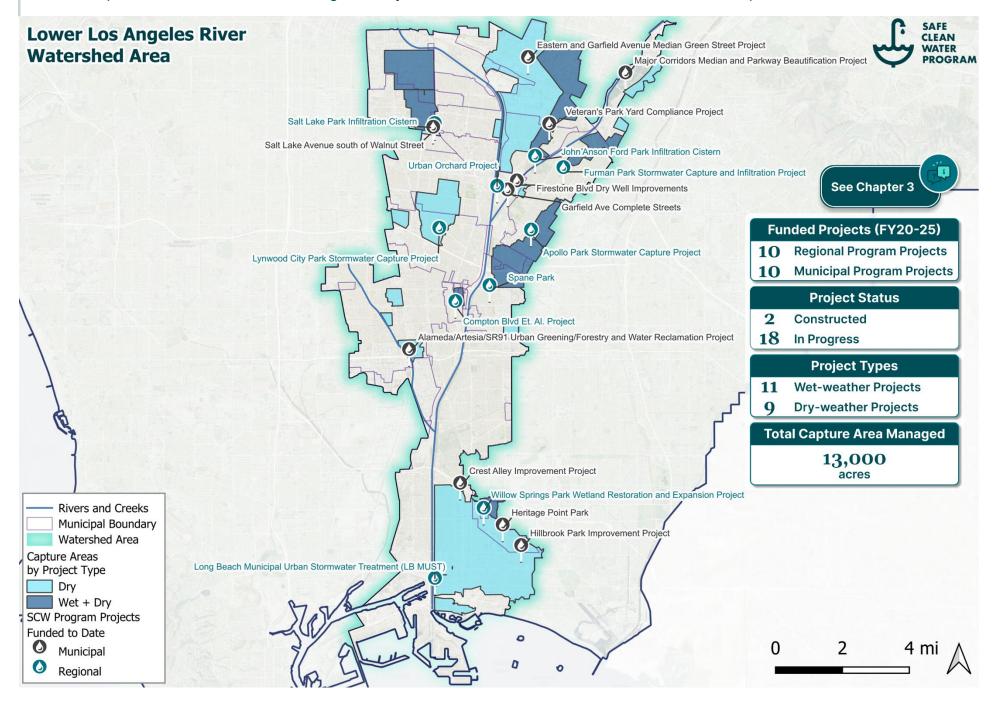
To track progress toward the achievement of Goals, the Initial Watershed Plans use metrics called Indicators and Performance Measures (PMs). Indicators are metrics used to sum Project benefits and enable progress tracking across *large spatial scales, such as* the SCW Program region or per WA. Indicators are supported by a set of PMs which quantify and track benefits at the *Project scale*. Indicators and PMs are anchored in the 14 Goals and organized into nine Planning Themes to allow for efficient WA and SCW Program-wide summaries.

Each Indicator aligns with a Goal, and each Indicator has SCW Program and WA targets that aim to advance progress toward that Goal. Targets are aspirational, calibrated to the scope of the SCW Program, and tailored to each WA based on its unique characteristics. Targets are based on relevant SCW Program Ordinance requirements, WA characteristics, other existing countywide efforts, and data-informed assessments such as the benefit baselines and forecasts developed through the Initial Watershed Plans. Where targets from other countywide efforts (e.g., the County Water Plan) exist for a given Indicator, they guide target setting. The SCW Program target then reflects the Program's potential contribution to these broader regional objectives.

The Initial Watershed Plans also set interim targets to monitor and guide progress. If progress falls short of the targets by the set interim dates, targets and strategies may be reassessed and adjusted to ensure continued progress toward achieving Goals. For each Indicator, its benefit baseline (current progress) is summarized and a target (aspirational outcome) is established, which also defines its 'WA Need' which represents the progress remaining to meet the target.

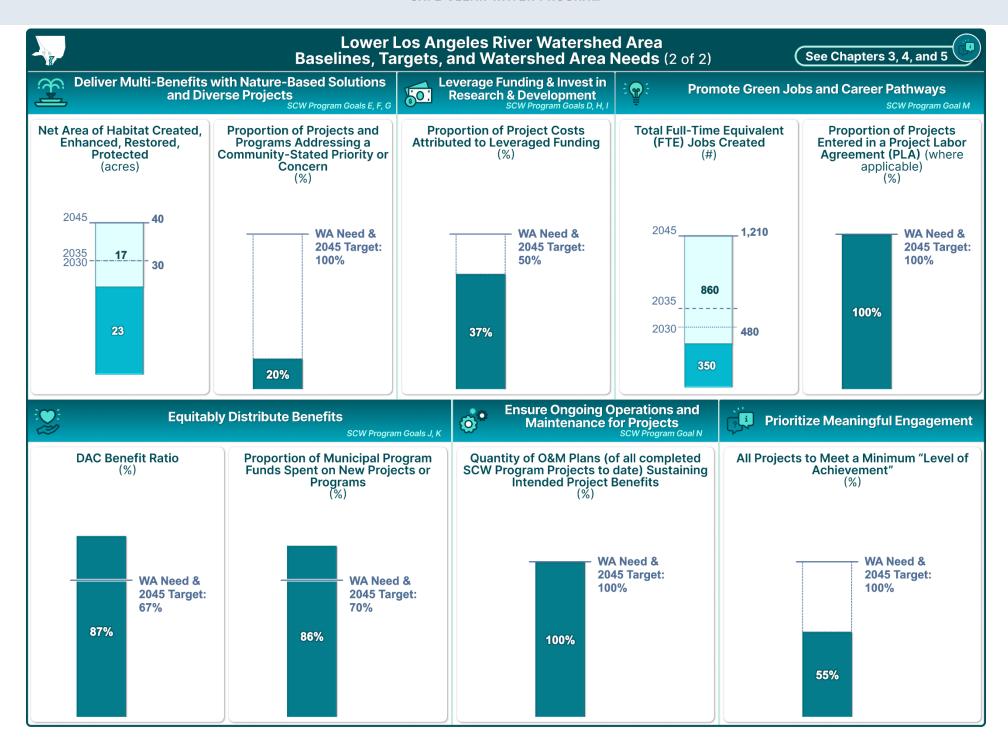
By establishing baselines, targets, and WA Needs, this Initial Watershed Plan supports SCW Program implementation by promoting data-driven planning, informed decision-making, and transparent progress tracking to ensure that the LLAR WA continues to make measurable progress toward Goals.

This map summarizes the 20 SCW Program Projects funded to date in the LLAR WA and their capture areas.



Indicators, their baselines, interim targets, final targets, and WA Needs are shown below (1 of 2) and are continued on the next page (2 of 2). For magnitude-based Indicators, bar charts display two interim targets and a final target. The dark blue bar represents the current (2025) baseline, while the light blue portion shows the WA Need. Percentage-based Indicators do not include interim targets; instead, the final target is considered perpetual; these Indicators reflect cumulative progress rather than linear gains, meaning values may rise or fall over time. To demonstrate sustained progress, WA Needs for percentage-based Indicators are set equal to their targets, which should be achieved and maintained. Baselines, targets, and WA Needs are discussed in Chapters 3, 4, and 5, respectively, of the Initial Watershed Plan. Methods and inputs are available in Appendix H.





# Strategies to Address Needs and Achieve Goals

This Initial Watershed Plan establishes strategies, actions, and opportunities for addressing WA Needs and achieving Goals. Following the strategies offers a pathway to alignment with the Initial Watershed Plans—a requirement for planning and applying to the SCW Program.



WA Needs summarize *why* strategies are needed, while strategies describe *how* to strategically address those WA Needs and achieve Goals through multi-benefit Projects and Programs. Each strategy is supported by specific actions that describe *what* general types of activities (Projects, Programs, or Scientific Studies that could be implemented to support a strategy. Strategies and actions are supported by opportunities which are mapping layers or references that describe *where* there is the greatest opportunity to implement strategies and actions. Rather than identifying specific Project sites, opportunities highlight areas where Water Quality Benefits, Water Supply Benefits, or Community Investment Benefits are most needed.

Strategies, actions, and opportunities are tailored to the LLAR WA's characteristics. A key emphasis is on advancing multi-benefit Projects that pair water quality improvements with water supply and community enhancements, while balancing long-term goals with near-term Regional Program funding limitations. For example, LLAR WA strategies promote implementation of small-scale, distributed stormwater Projects—such as dry wells, bioswales, and green streets—that consider environmental justice metrics and align with Los Angeles Unified School District greening priorities.

Strategies are designed to be implemented synergistically to maximize co-benefits in addition to Water Quality Benefits. While each strategy can support individual Goals on its own, they are most effective when enacted together, creating synergies that address multiple Goals simultaneously. To support this integrated approach, the Initial Watershed Plans identify composite opportunities, which highlight areas where a Project or Program could support two or more Goals in addition to water quality improvement. Composite opportunities serve as a strategic foundation for prioritizing investments that combine multiple strategies to deliver multi-benefit Projects and Programs that address multiple Goals.

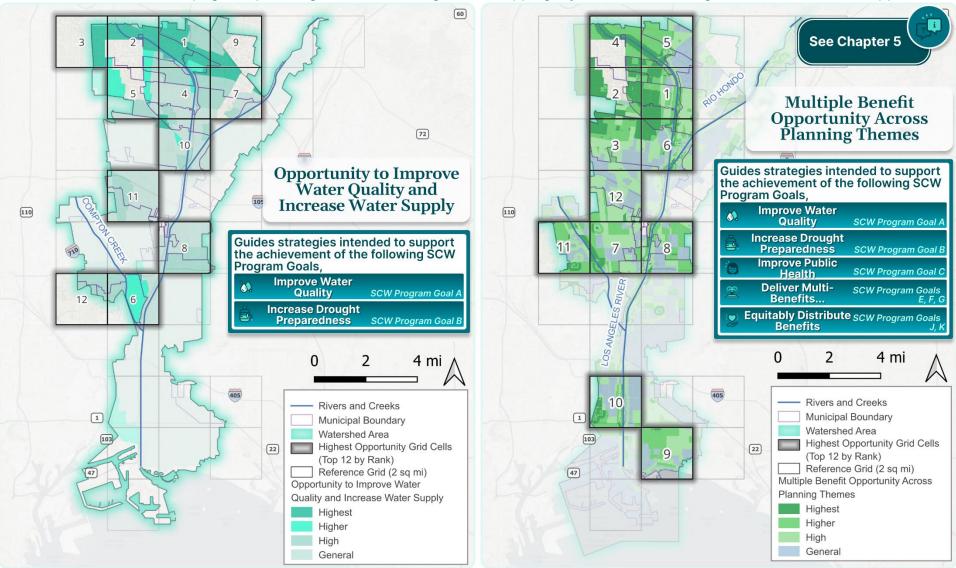
Strategies, actions, and opportunities to address WA Needs are detailed in Chapter 5 of the Initial Watershed Plan, Appendices I and J, and the Planning Tool.

This panel shows strategies developed within each Planning Theme to support strategic decision making in the LLAR WA and facilitate efficient progress toward Goals. Actions and opportunities for each strategy can be found in Section 5.2.1 of the Initial Watershed Plan.

Lower Los Angeles River Watershed Area Strategies		
<b>6</b> 0	Improve Water Quality	SCW Program Goal A
111 Prioritiz	e high performance Projects and Programs in areas with the highest pollutant loads	
12 Analyze	dry weather runoff challenges and opportunities**	
13 Conside	r relationship of regulated runoff to Los Angeles Unified School District and other school district p	roperties**
	Increase Drought Preparedness	SCW Program Goal B
241 Link MS	4 compliance and water supply planning to maximize stormwater capture for water quality and wa	ter supply*
22 Maximiz	e stormwater runoff capture and management for water supply	
28 Enhance	e local water supply through groundwater recharge, diversion to sanitary sewer, and onsite reuse	
24 Enhance	e local water supply through enhancements to existing LACFCD major capture facilities	
	Improve Public Health	SCW Program Goal C
Sal Evaluate	e open space and large lot potential, particularly on school campuses*	
82 Evaluate	ELAUSD and other school greening policies and prioritization of retrofits**	
	nt and factor existing land remediation efforts and/or plans (e.g. brownfields, parks) in Project imp	olementation**
	ate Project and Program implementation with existing green or complete street plans	
	enhance, and restore park and green space, especiallly in high-need communities	
	mmunities most affected by extreme heat mitigate and adapt to the effects of climate change	
<u> </u>		SCW Program Goals E, F,G
	ledge, where feasible, other capital improvement programs that can contribute to regional outcom	ies*
	e how distributed BMPs can collectively achieve cost-effectiveness thresholds of the SCW Program	
Deliver in concern	nature-based, multi-benefit Projects and Programs that improve water quality while addressing co s	mmunity priorities and
Advance wildfire	e fire-adapted communities by implementing multi-benefit Projects that employ Nature-Based Sol risk and enhance ecosystem resilience	utions to reduce
<u></u>		SCW Program Goals D, H, I
Bolster Sopportu	SCW Program and regional coordination to support identification and communication of alternative nities	e funding sources and
	the Scientific Study Program through enhanced review, coordination, and dissemination of results	
<b>(2)</b>	Equitably Distribute Benefits	SCW Program Goals J, K
Ol Conside	r historic land use disparities and environmental justice metrics across the SCW Program area*	
ල <u>න</u> Advance Program	e equity and prioritize new investments particularly in communities not currently served by a SCW I	Program Project or
<b>∶</b> ∰:	Promote Green Jobs and Career Pathways	SCW Program Goal M
<b>7</b> 1 Prioritiz	e smaller Projects for which construction and maintenance jobs are more likely to come from a loc	al labor force
722 Invest in	research and Programs that promote permanent career pathways	
Z3 Coordin	ate job placement and partner with workforce training and pre-apprenticeship programs	
©°	Ensure Ongoing Operations & Maintenance for Projects	SCW Program Goal N
81 Maintair	a skilled, local workforce to ensure quality construction and comprehensive operation & mainten	ance
82 Ensure	sufficient resources are set aside for Project O&M and monitoring	
	wildfire resilience through fire-resilient O&M protocols for Projects	
84 Integrat	e post-construction monitoring data into O&M plans	
<b>1</b>	Prioritize Meaningful Engagement	
91 Promote	meaningful and sustained outreach and engagement through regional coordination and expertise	9
92 Develop	and bolster existing resources and support for Project and Program-specific engagement	
Promote fire-adapted communities through enhanced education and outreach		

<sup>\*</sup>SCW Program-wide Priority Strategy based on engagement
Note: While some strategies may not explicitly reference water quality, in accordance with the SCW Program Implementation Ordinance, all SCW Program Projects and Programs are required to include a Water Quality Benefit.

A series of maps are included in the Initial Watershed Plans and Planning Tool to encourage SCW Program Projects that provide multiple benefits. This panel shows composite opportunities; the left map shows opportunities where Projects could deliver both Water Quality and Water Supply Benefits and the right map shows opportunities for Projects to deliver those benefits plus others such as Community Investment Benefits. While these maps highlight areas with the highest potential, other areas not highlighted may still offer valuable opportunities. Composite opportunities are detailed in Section 5.2.1.10 and Appendix I of the Initial Watershed Plans. Full-page maps and guidance on using these mapping layers in the Planning Tool are available in Appendix J.



# Next Steps and Recommendations for Watershed Planning

In early 2026, each of the nine Initial Watershed Plans will be adopted by the Los Angeles County Flood Control District Chief Engineer to serve as SCW Program guidance documents and support future decision-making by the Regional, Municipal and District Programs. The next step for Public Works, the ROC, WASCs, Municipalities, and Project and Program proponents is the use of the Initial Watershed Plans and Planning Tool to assist the advancement of Projects and Programs that align with strategies to address WA Needs and support achievement of Goals.

Near-term next steps for Watershed Planning include addressing key planning gaps through engagement, data collection, new guidance and guidelines, Scientific Studies, and updates to the SCW Program Portal. These updates will also integrate Initial Watershed Plan outputs—such as Indicators and Performance Measures—into reporting and related guidance and guidelines.

As the SCW Program progresses, it is essential to continuously refine and enhance Initial Watershed Plan outputs to ensure they remain effective and relevant. This Initial Watershed Plan outlines recommendations for Watershed Planning to apply an Adaptive Management approach to assess Initial Watershed Plan effectiveness and SCW Program progress, and adjust outputs such as targets, strategies, and opportunities to ensure they remain responsive to changing conditions and priorities. In the long term, Adaptive Watershed Plans may be developed, as needed, to incorporate new planning elements and reflect ongoing progress, emerging priorities, and evolving WA conditions.

This figure outlines next steps and illustrates the long-term approach to continual Watershed Planning and SCW Program progress.

